Somerset Homelessness Strategy 2017 - 19

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Purpose of the Report

1. For members to adopt the new Somerset Homelessness Strategy 2017-19.

Public Interest

 District Councils have a statutory duty to adopt a Homelessness Strategy. Our existing Homelessness Strategy for Somerset (2013-16) sets out the strategic goals for the five Somerset Housing Authorities and was extended to 2018 to enable the authorities to work together on a revised Strategy, and fully understand the potential impacts of the Homelessness Reduction Act 2017.

Recommendation

3. That District Executive adopt the Somerset Homelessness Strategy and Review 2017-19 and the associated SSDC Implementation Plan.

Background

- 4. In 2002 the Homelessness Act placed a duty on Local Authorities to develop a homeless strategy and an obligation to renew every five years. The last strategy was developed with the four other District Councils in Somerset and was adopted in November 2013. The strategy covered from 2013 to 2016. This was extended (by Portfolio Holder agreement) until 2018 to allow time to work on another countywide one. Whilst work was being carried out on the strategy the Government passed the Homeless Reduction Act 2017.
- 5. The Homeless Reduction Act is one of the biggest changes in housing legislation for twenty years and it is crucial that the Act's implications are included in any strategy going forward.

Current Situation

- 6. The five Local Housing Authorities have achieved the majority of objectives in the 2013-16 Strategy.
- 7. In South Somerset these include:
 - Increased the number of direct access facilities and support services for rough sleepers
 - Preserved the direct access hostel provision in South Somerset despite the withdrawal of revenue funding by the County Council.
 - Been active partners on the Somerset and Avon Rough Sleepers steering group
 - Ensured all staff are adequately trained in casework

- Maintained a register of temporary accommodation and kept the use of Bed & Breakfast to an emergency last resort only
- Delivered a P2i Hub in each area to prevent young people from becoming homeless during the current contract as issued by the County Council.
- Task & Finish Review completed for Discretionary Housing Payments (DHP) and revised policy adopted in 2017 to ensure these are being utilised in the best way for local residents
- Worked proactively with local landlords to ensure early intervention to prevent tenants being evicted
- Increased the provision of 1 and 2 bedroom social housing and ensured planners take evidence from Homefinder Somerset into consideration
- Agreed a Dangerous Offenders Protocol with the police and prison service to reduce the number of clients released from prison presenting to homeless teams without prior warning – responded to 3-6 cases per year through this route in South Somerset
- 8. In October 2017, the Government passed the Homelessness Reduction Act, which places further duties on local authorities to prevent homelessness, including:
 - An extension of the period during which an Authority should treat someone as threatened with homelessness from 28 days to 56 days.
 - The introduction of Personalised Housing Plans for clients to outline the circumstances
 of homelessness, the housing needs of the client, any support required to secure and
 sustain accommodation, steps that the client is required to take along with the steps the
 Local Authority is required to take to assist the client.
 - A new duty to prevent homelessness for all eligible applicants threatened with homelessness, regardless of priority need.
 - A new duty to relieve homelessness for all eligible homeless applicants, regardless of priority need.
 - A new duty on other public services to notify a Local Housing Authority if they come into contact with someone they think may be homeless or at risk of becoming homeless.
- 9. Similar legislation was introduced in Wales in 2015 and the following outcomes were experienced by Local Authorities:
 - A rise in applications and caseload for Housing Options Officers.
 - A rise in the percentage of cases owed prevention and relief duties.
 - A high dropout rate as a result of client withdrawal or client contact lost.
 - A reduction in full duty acceptances.
 - A reduction in temporary accommodation use.
 - A rise in the number of successful homeless prevention cases.
- 10. The Act became effective from April 2018 and our Housing & Welfare Team are implementing new procedures to ensure we are fully compliant with the requirements of the Act and provide an excellent service to our customers.

The Strategy

- 11. The Somerset Homelessness Strategy and review is attached at Appendix 1. It includes an Action Plan with 4 priorities for 2018-19:
 - I. Support the transition in services required by the Homelessness Reduction Act 2017 to reduce and prevent homelessness.

- II. Support clients to remain in their existing accommodation where appropriate.
- III. Support clients to access suitable and affordable accommodation where appropriate.
- IV. Build and maintain strong working relationships across partnerships.
- 12. The Somerset Homeless Managers Group (HMG) will be responsible for the delivery of this strategy and action plan, and for monitoring progress against actions and targets.

SSDC Implementation of the Strategy

13. As the Strategy is county wide and over-arching, we have drafted a local SSDC Implementation Plan to ensure we are delivering each aspect of the Strategy relevant to South Somerset, and closely monitoring progress against each action. This is attached below.

Financial Implications

14. Any resources required to deliver the Actions are identified in the Action Plan. We also have a detailed SSDC Delivery Plan for the Homeless Reduction Act which has the support of the Ministry of Housing & Local Government and has been approved (and will be monitored by) SLT – this includes the allocation of resources against each aspect of delivery.

Corporate Priority Implications

- 15. Council Plan 2016 2021:
 - Minimise homelessness and rough sleeping.
 - Meet the new duties of the Homeless Reduction Act 2017

Carbon Emissions and Climate Change Implications

16. None

Equality and Diversity Implications

17. A comprehensive Equality Impact Assessment has been carried out County-wide as part of the preparation of the strategy and will be monitored by the Somerset Homeless Managers Group. In addition a further EqA has been completed on our SSDC Implementation Plan which has identified a number of positive impacts as a result of the Strategy being delivered.

Background Papers

Portfolio Holders Decision Countywide Homeless Strategy – Sept 2016 and Dec 17 Somerset Homeless Strategy 2013 - 16 District Executive Minutes & Agenda, November 2013

Priority 1: Support the transition in services required by the Homelessness Reduction Act 2017 to reduce and		
prevent homelessness		
1.1 Address any staffing skill	SSDC has received approx. £49k pa for 3 years in Government New Burdens	
gaps by recruiting/retraining	funding. Assessment of staffing required in Housing has been carried out and we	
individuals to effectively deliver	will recruit staff to deliver the service both through Transformation Phase 2/3 and	
what is required by the Act	potentially 2 FTE additional specialist staff during 2018. All staff are undergoing	
	HRA specific training, in particular use of the new Personal Housing Plans.	
1.2 Share best practice in	The Housing & Welfare Manager represents SSDC on the Homeless Managers	
delivering the Act amongst	Group and expertise/new developments/training is being shared on a monthly	
Somerset Homelessness	basis to help the 5 LAs respond consistently to the Act. Regular meetings will	
Managers & Officers	also take place over the year with the Ministry of Housing, Communities and	
9	Local Government to ensure good practice	
1.3 Develop protocols for	The Housing & Welfare Team are designing new procedures and forms so that	
Public Services, Housing	all agencies can easily refer clients to SSDC. The effectiveness of this, and	
Providers & all other Agencies	numbers of referrals, will be closely monitored. Forms will be consistent with	
to refer clients they believe to	other districts so County-wide agencies can refer easily.	
be homeless or at risk of		
homelessness		
1.4 Maximise partnerships with	We have drafted a list of relevant local service providers which we can draw on	
all existing service providers to	as part of each client's individual Personal Housing Plan, identifying who they	
ensure the quality of support	should contact and/or who we should refer to, e.g. Drug & Alcohol services,	
provided to clients	Citizens Advice etc. The client will sign their PHP to show commitment to	
-	working with those agencies. We are currently attending briefings of a number of	
	partnerships/agencies to raise their awareness of the HRA.	
Priority 2: Support clients to remain in their existing accommodation where appropriate		
2.1 Review options and	In 2016-2018 we are working with Yeovil4Family to provide Floating Support for	
availability of tenancy support	single people and families. This model has proved very successful with 68	
services both for families and	families and 29 individuals supported in 2016-17. We are in discussions with a	
single homeless clients	number of floating support providers to provide services from April 2018 onwards	
	as part of our duties under the HRA, and have earmarked approx. £80k for this.	
2.2 Review the countywide Pre	There is legislation around pre-eviction procedures for social landlords, to ensure	
Eviction Protocol to take	possession is a last resort. Our team will be represented on the county-wide	
account of the Homelessness	group to review the existing protocols/procedures across the County to ensure	
Reduction Act	we are liaising closely with social landlords. Our housing team will continue to	
	challenge evictions in court as appropriate.	
2.3 Review the initiatives	Our Housing & Welfare Team support landlords to work with tenants and prevent	
currently in place to prevent	evictions. Where appropriate we put in floating support, offer debt advice and	
the ending of Assured	welfare benefits advice to help people maintain tenancies	
Shorthold Tenancies (AST's) in		
the Private Rented Sector		
2.4 Continue to monitor the	P2i is the housing support service for 18-24 year olds, currently delivered in	
effectiveness of the P2i	South Somerset by Mendip YMCA. In 2017, 141 people were supported through	
initiative in supporting 16-24	this service. SSDC is represented on the P2i Monitoring Board.	
year olds to remain in their		
homes	T. I. I. I. 1000 (c	
2.5 Ensure housing/	To be led by SCC, to expand on work already initiated by YMCA and Taunton	
homelessness awareness	Action for the Homeless.	
sessions are promoted in		
schools & colleges in each		
District	While there has been a reduction in Defense in Conservation and A.	
2.6 Evaluate the "stay safe" at	While there has been a reduction in Refuges in Somerset (now only 1 in	
home options available for	Taunton), through the face to face interviews and PHPs all suitable options will	
victims of domestic violence	be considered for victims of domestic violence. HFS Policy and banding has also	
where this choice is suitable.	been reviewed to ensure consistency across the County.	

Where 'stay safe" at home is		
not an option, review banding,		
policy and processes around		
domestic violence to ensure		
consistency.		
2.7 Explore the options to	We are currently looking for a mediation agency to provide this service in South	
provide mediation services to	Somerset. This is a crucial element of delivering the HRA and we have £10k set	
different age groups/client	aside in the Housing & Welfare Budget to deliver this. Staff will also be trained in	
groups	mediation skills for working directly with clients.	
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Priority 3: Support clients to access suitable and affordable alternative accommodation where appropriate		
3.1 Review available options for	Sedgemoor and West Somerset have set up successful lettings agencies. They	
the use of Social Lettings	are managed by the council and are enabling increased options for tenants	
Agencies and the services	seeking good quality and affordable private rented sector accommodation. Initial	
offered by existing Social	work on a feasibility study of setting up our own social lettings agency in South	
Lettings Agencies to improve	Somerset has been carried out.	
access to affordable private		
rented sector accommodation		
3.2 Reduce the impact that	Our SSDC Welfare Advice team and our Housing team support clients applying	
Universal Credit is having on	for and managing their UC claims. We work closely with the DWP Partnership	
private landlords and agents	Manager to resolve complex cases and liaise directly with landlords to reassure	
shying away from households	them that rent can be paid. We raise awareness of UC through our regular	
in receipt	Landlord Forum and newsletter.	
3.3 Continue the development	Tenancy Accreditation is currently delivered through Homegroup to our tenants	
of the Tenant Accreditation	at Pathways Hostel. In 2017/18, 93% of their tenants engaged with the Home	
Schemes and ensure	Achievement Programme. We are looking to expand the scheme to cover other	
consistency provision and	clients across the district to improve their ability to maintain a tenancy and live	
availability throughout the	independently; we have ringfenced £10k in the Housing & Welfare budget to	
County	develop this.	
3.4 Monitor the success of the	Once the other schemes have been evaluated we will explore options for this	
Lodgings Scheme in	scheme, for South Somerset.	
Sedgemoor, Taunton Deane & W Somerset and consider roll		
out to other Somerset Districts		
3.5 Explore options to increase	Our Strategic Housing Team ensure that suitable property mixes are sought	
the number of single units	when new affordable housing schemes come forward, to include an appropriate	
available to single homeless	proportion of 1 bed properties. SSDC has also recently allocated capital funding	
clients, particularly the 25-34	for BCHA for 5 x 2 bed properties for shared move-on from supported housing.	
year age group	10. 20 the o x 2 bod proportion for shared move on from supported flousing.	
3.6 Work with social housing	This will be monitored closely through HMG and HFS monitoring board	
providers to ensure that there	23	
are transparent and fair tenant		
selection practices. Monitor		
skipping reasons more closely.		
3.7 Develop Somerset wide	Our most recent rough sleeper count totalled 4 in South Somerset. We work	
Rough Sleepers Strategy	closely with (and fund) the rough sleeper outreach team at Pathways hostel and	
	work with rough sleepers on a range of options to help them into suitable	
	accommodation. We instigate emergency cold weather provision on a number of	
	occasions during winter months as the temperature drops below zero, to offer all	
	rough sleepers a bed for the night.	
3.8 Raise awareness amongst	SSDC has a thorough analysis of the requirements for particular units of	
Planners and Enabling Teams	accommodation in various locations; this translates into tailored requirements	
on the need and demand for	into individual Section 106 Agreements.	
particular units of		
accommodation		

Priority 4: Continue to build and maintain strong working partnerships to deliver cost effective and responsive services	
4.1 Improve partnership working between Community Mental Health Teams and Drug/Alcohol dependency support to improve outcomes for dual diagnosis clients	Working with these agencies will become a crucial aspect of our new individual Personalised Housing Plans. From 1 st April we will allocate a 2 hour appointment for each client so that their full circumstances can be taken into account and tailored solutions discussed. We are developing new referral pathways and each client will have a commitment to maintaining their engagement with these services as appropriate.
4.2 Continue to work with Community Mental Health Teams, Hospitals, Prisons and Probation to develop a protocol to ensure that clients are not discharged/released without suitable accommodation	We liaise closely with prisons, mental health teams and hospitals in South Somerset to try to find suitable accommodation for people being discharged, however we experience an increased number of last-minute/emergency cases. We are developing a much clearer referral pathway which will ensure these providers give us much more warning/preparation time to work with clients before their release/discharge, in order to avoid them becoming homeless. The Dangerous Offenders protocol is currently being reviewed with Probation services across Somerset, Bristol and B&NES so that we are better co-ordinated across the region to support these clients.
4.3 Work with Registered Providers to maximise the creation of new properties using creative design solutions in the right locations 4.4 Continue to share best	Our Affordable Housing Delivery Programme is tailored to take this into account. Where viability forces a lower level of affordable housing under planning obligations, we ensure that it's the most needed properties that are preserved. In addition, SSDC has our own capital budget to build or acquire the most urgently needed properties where required. The Housing & Welfare Manager represents SSDC on the Homeless Managers
4.5 Provide briefings for elected Members periodically on the work of HMG	Group and expertise/new developments/training is being shared on a monthly basis to help the 5 LAs respond consistently to the Act. Regular meetings will also take place over the year with the Ministry of Housing, Communities and Local Government to ensure good practice The Housing & Welfare Manager provides an update at the Housing Portfolio Briefing for all Members (quarterly)

In addition a high priority for SSDC is maintaining a range of suitable temporary accommodation for use when required, and spreading the risk across a range of social housing providers. This will be crucial for our ongoing priority of preventing homelessness and the delivery of the Homeless Reduction Act.